

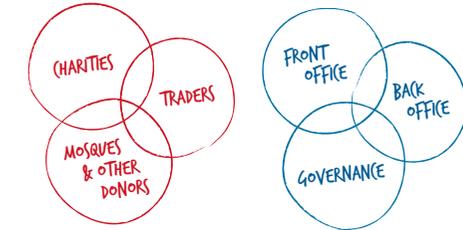
HOW WELL ARE YOU CONNECTING THE DOTS?

TERRORISM FINANCE WORKSHOPS
FOR BANKS AND THEIR CORPORATE CUSTOMERS

THE BLACK HOLE.

An apt metaphor borrowed from theoretical physics - the black hole - can be used to characterise the conflict in the Middle East. The brightest scientists grapple with the complexity of the concept, and in his inimitable way Stephen Hawkins once likened it to the Niagara Falls; as you get nearer to the edge the current increases, and once over the edge you are lost.

Events across the Islamic world are moving rapidly as the conflict escalates and numerous allegiances evolve, ebb and flow. Banks and their customers are caught in the complex web of terrorist money flows, whilst dealing with unprecedented demands by regulators, law enforcement agencies and politicians.



CONNECTING THE DOTS: EXTERNALLY AND INTERNALLY

COLLABORATIVE THINKING. COLLECTIVE ACTION.

Beechwood practitioners have teamed up to design and co-facilitate highly interactive, customised workshops to help specialists within organisations improve their own intelligence and understanding of Islamic-related terrorism finance (of both Shiite and Sunni origin), and more effectively guide their operational colleagues across different levels, functions and regions to meet regulatory requirements.

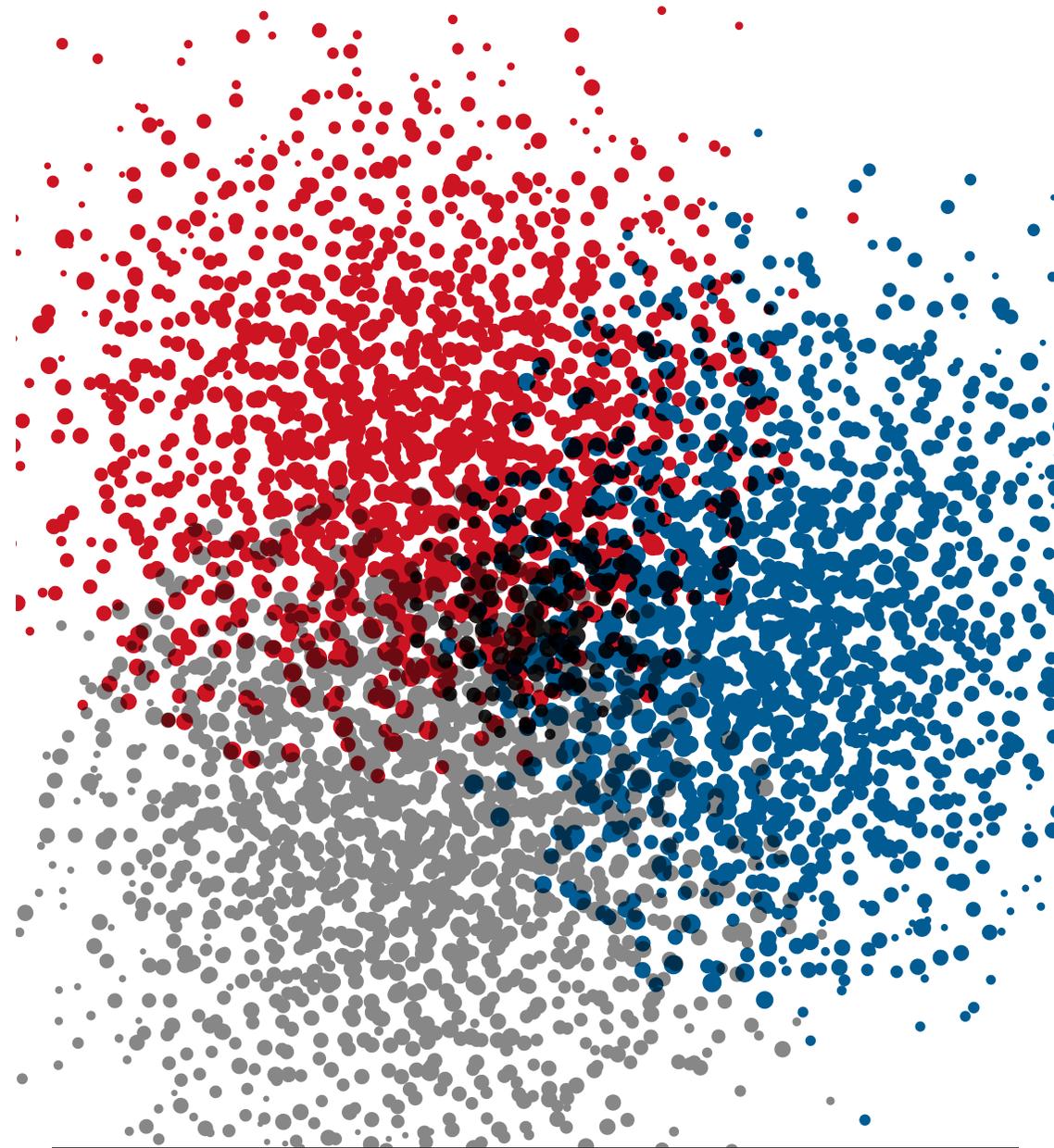
They blend perspectives from banking, military, aid, and law enforcement, with a deep first-hand knowledge of the relevant theology, history, politics, and technical means that black money flows around the world.

Importantly they stay abreast of the rapidly changing landscape through their extensive informal and formal networks.



TERRORISM MONEY FLOW: DISRUPTION POINTS

For further information, please contact workshops@beechwood.net.



To defeat this threat, we must improve our ability to connect the dots between terrorists and their supporters and sympathizers. We must understand their goals, their resources, their methods, just as well as they understand our system of freedoms and how to exploit them for their terrible purposes.

Hon. Jon Kyl, U.S. Senator, Arizona, 2003.

EXPERTISE. EXPERIENCE. STRATEGY. COLLABORATION.

Beechwood draws on a large and diverse network of leading independent specialists and local people to create the best equipped team for each assignment. This collaborative capability is critical when gathering and analysing intelligence in highly sensitive and sometimes dangerous areas, and has been tested and delivered on projects related to informal money flows in Afghanistan, Pakistan, Somalia, Syria and UAE. Dr Edwina Thompson and Robin Plummer together provide formidable leadership when their networks, skills and experiences are combined.



Dr Edwina Thompson is a leading expert in threat finance and her mission is to help decision-makers and practitioners think differently and act decisively in the face of seemingly wicked problems. Her book *Trust is the Coin of the Realm: Lessons from the Money Men in Afghanistan* (Oxford University Press, 2011) shines a rare light on the *hawala* system that operates across the Islamic world. Edwina reminds us in a recent TEDx talk that bin Laden set out to bankrupt the American people through fear, and urges the Western world to be more strategic in its crack-down on jihadist money flows; www.youtube.com/watch?v=luz3x0Yu3d4.



Robin Plummer is a seasoned policeman who sees the bigger picture. He retired from the Serious Organised Crime Agency (now National Crime Agency) in 2013 as Strategic Coordinator for Criminal Finance and Profits, having led Project QUAVAR, a multi-agency response to the threats posed by money laundering through the Money Service Business sector in the UK. He was chair of the Proceeds of Crime Group within the Five Eyes Law Enforcement Group, a strategic partnership between the UK, the United States, Australia, Canada and New Zealand, and created the Expert Laundering Evidence Programme to connect the criminal justice system with knowledge garnered through global law enforcement investigations.

BEECHWOOD
INTERNATIONAL

TEAMWIN

Beechwood International is a London-based strategy consultancy that brings together disparate groups to address difficult problems. Its associates combine subject matter expertise and first-hand practical experience with a strategic perspective and a unique workshop-based collaborative capability called **TEAMWIN**.

